



PARTNERSHIP FOR TRANSPARENCY FUND
supporting citizens against corruption



Supporting Citizens to Fight Corruption

PTF e.V. Annual Report 2018

April 2019



Table of Contents

Our Vision, Mission and Approach	5
Our Services	6
Our Input	7
Our Output	9
Our Outcomes	12
Our Plans for 2019 and beyond	15
Our Members	16
Our Organizational Structure	16
Our Core Team	17
Our Finances I	19
Our Finances II	20
Support Us	22
Our Contact Details	23



Message from the PTF e.V. Chairperson

I am pleased to present the fifth annual report of PTF e.V.

Throughout 2018, PTF e.V. continued to build up on the achievements and lessons learned during its first four years of existence. During our 2018 membership meeting, we further developed the reflection process launched at the 2017 membership meeting on how PTF e.V. could present more effectively its *products* and *skills*. This process continues to go hand in hand with similar discussions at PTF Headquarters (HQ) in Washington DC.

As during previous years, PTF e.V. benefitted from the very generous in-kind support by many of its members and once again from financial as well as advisory support from PTF HQ.

One of the major 2018 achievements was the successful bid for *Guidance on Stakeholder Engagement by the European Investment Bank (EIB)*. The consultancy aims at drafting two Guidance Notes: one for EIB projects and one for EIB staff.

PTF e.V. also continued actively to provide support to the EU-financed and Helvetas Germany-led program “Promoting Equitable and Accountable Civic Engagement” (PEACE) in Myanmar. The program aims at increasing local Civil Society Organizations’ (CSO) participation and influence in the planning, implementation and review of development projects in Myanmar.

Since our start, PTF e.V. has gradually increased its membership. The members are the *heart* of PTF e.V. They assist PTF e.V. to further promote its mission statement, provide advice to partners as well as introduce innovative citizen-led approaches to fight corruption, help improve the rule of law as well as good governance.

We are confident that, based upon the ongoing *reflection process* on the future of PTF e.V., we can foster the PTF e.V. agenda even more in 2019 and 2020.

Franz Kaps
PTF e.V. Chairperson





Message from the PTF President in Washington DC

The Partnership for Transparency (PTF), PTF e.V.'s Washington DC based headquarter partner, is greatly encouraged by PTF e.V.'s progress in 2018.

PTFe.V.'s investment in developing close relationships with the institutions of the European Union are now showing real dividends as evidenced by their success in winning in the summer of 2018 a competitive contract from the European Investment Bank (EIB) to prepare guidance notes on stakeholder engagement. PTFe.V. has also been actively networking with key bi-lateral aid agencies as well as a number of foundations and European based international NGOs and we are optimistic that fruitful citizen-led joint ventures, designed to promote public accountability and transparency will emerge.

The EU-funded, Myanmar *Promoting Equitable, Accountable Civic Engagement (PEACE)* project, with Helvetas Germany as the lead partner, and PTFe.V. and the Myanmar Local Resource Center as co-partners, is now in an advanced stage of implementation. PTFe.V. is in charge of the financial reporting requirements. The EBRD/PTF funded project designed *to strengthen the capacity of civil society organizations in the Ukraine to monitor public procurement* under the government's new e-procurement *pro zorro* system, is also in its final stage of implementation. Specific initiatives for a follow-up a project in the Ukraine and similar operations elsewhere in Eastern Europe have been developed and PTFe.V. is actively seeking the necessary funding.

We are proud to be working closely with PTF e.V. on all these projects. The whole PTF family strives to ensure that we provide each other with the needed professional support and that we learn from our mutual lessons of experience. In this connection, we are actively seeking to make the e-procurement monitoring methodology developed in the Ukraine project available to some of our civil society partners in Albania, Georgia, Africa and other regions.

We look forward to building on our close relationship. To this end, we will continue to provide modest financial support to PTFe.V. to help cover its administrative costs and most importantly its outreach efforts. In this respect we are greatly encouraged that PTFe.V. is moving towards financial independence.

Richard Stern
President and CEO of PTF





Our Vision, Mission and Approach

Our Vision | PTF e.V. envisions societies where citizens through reliable and knowledgeable CSOs succeed in making their government free of corruption and where good governance and rule of law are practiced by public authorities.

Our Mission | PTF e.V. aims at advancing innovative citizen-led approaches to improve governance, increase transparency, promote the rule of law and reduce corruption in developing and emerging countries.

Our Approach | Our approach focuses on incubating innovative good governance initiatives of civil society organizations. We validate selected ideas, scale-up successful approaches for wide-spread replication, and disseminate results and lessons learned from our experience. In addition to general program oversight, we support civil society organizations to successfully implement grants- and donor-funded programs and related technical assistance in the design, implementation and monitoring of respective anti-corruption, rule of law and good governance programs and projects.



Membership meeting in July 2018



Our Services



Technical Assistance

Highly experienced, volunteer Advisers to assist in developing plans, monitoring implementation and evaluating impact



Networking Services

Link organisations with common goals and challenges to promote mutual support networks



Knowledge & Learning

Introduce global best practices for adaptation to local conditions and extract lessons for world-wide knowledge sharing



Advocacy & Strategic Advice

Provide services to enhance institutional development and strengthen citizen engagement to qualify for potential support by aid agencies and international financial institutions



Our Input

What resources we put into our activities

Human resources input |

Strategic Input | In 2018, PTF e.V. decided to slightly adjusted its strategy: not only to focus on establishing respective contacts with European Commission and other European Union institutions representatives to identify potential EU funding opportunities, but also to use existing contacts with multilateral financial institutions and internationally working development institutions to seek financing for projects promoting procurement monitoring and citizen engagement.

Professional Input | PTF e.V. members provided professional input on operational issues (e.g. screening for funding opportunities, drafting calls for support), on ongoing programs (supporting the “Promoting Equitable and Accountable Civil Society” (PEACE) Program in Myanmar and developing “Guidance Notes on Stakeholder Engagement” for EIB) and on thematic matters (e.g. by developing a concept note on PTF support to provide CSO capacity building in monitoring public procurement).

Technical Input | PTF assisted in updating the PTF e.V. website www.ptfeurope.org.

Financial input | In 2018, PTF e.V. received a smaller grant from its PTF parent organization than in previous years (50% less), amounting to 4,190.76 Euro. This support allowed PTF e.V. to further develop its business, including participation in respective international events and presenting PTF e.V. and its agenda to international institutions, including the European Commission (EC), the European Investment Bank (EIB), the European Bank for Reconstruction and Development (EBRD); to establish and further promote partnerships with like-minded CSOs, such as HELVETAS; and to prepare itself to respond to respective international calls for proposal.



What we achieved in 2018

Presenting procurement monitoring as our core competence



Mariette van Beek, Advisor

Experience gathered and course materials prepared for PTF's Ukraine CSO capacity building program to monitor public has led to an initiative, started in 2017, to identify procurement capacity within PTF. Subsequently, the PTF management decided to choose CSO capacity building in monitoring public procurement as one of the core areas of PTF/PTF e.V.'s expertise for partnering with other CSOs and seeking financial support.

This initiative has continued throughout 2018. It has led to preparation of two possible procurement monitoring project proposals in Albania and Georgia, for which financing is actively being sought.

A meeting with a member of Ghana's Public Procurement Authority at the Alliance for Integrity in early 2018 has led to ongoing discussions and a possible procurement management project in Ghana and in Malawi.

Several German institutions, among them GIZ and KfW, have shown an interest in PTF/PTF e.V.'s procurement work in Africa and may be approached for their support (financial or otherwise) in the future.



Our Output

What we achieved through our activities in 2018

Implementing grants | We were successful in implementing a second EU-grant:

Promoting Equitable, Accountable Civic Engagement in Myanmar (PEACE) | Together with Helvetas Germany (the lead partner) and Myanmar Local Resource Center (LRC), PTF e.V. continued to assist in the implementation of the PEACE Programme, with focus on required financial reporting of the grant.

The program aims at increasing Myanmar local Civil Society Organizations' participation and influence in the planning, implementation and review of development projects, in services delivery and in policies, both at national and sub-national levels, for more inclusive and equitable development in Myanmar.



Winning a call for tender | We were successful in winning the EIB tender:



Guidance on Stakeholder Engagement | From September 2018 until March 2019, PTF e.V. is contracted by EIB to draft two Guidance Notes on Stakeholder Engagement:

- *for project implementers*: providing recommendations to project implementers on how to meet EIB's requirements regarding stakeholder engagement in EIB operations; and summarising good practice recommendations for meaningful stakeholder engagement to help promoters maximise the potential project gains.
- *for EIB staff*: clarifying project implementers' obligations regarding stakeholder engagement; and describing how EIB could enhance its due diligence with respect to stakeholder engagement.



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Our Output

What we achieved through our activities in 2018

Networking/liasing with anti-corruption actors | We maintained relations with the following organizations:

- Transparency International Secretariat (TI-S)
- Gesellschaft für Internationale Zusammenarbeit (GIZ) Offices
- Water Integrity Network (WIN)
- German Political Foundations: Konrad-Adenauer-Stiftung, Friedrich-Ebert-Stiftung, Friedrich Naumann Stiftung, Hanns-Seidel-Stiftung, Heinrich-Böll-Stiftung
- Swiss Development Co-operation
- Helvetas
- European Union: DG Enlargement and Neighbourhood Policies (DGNEAR); Directorate General for Development Cooperation (DGDEVCO)



What we achieved in 2018

Promoting PTF e.V. through networking



Franz Kaps, Chairperson

One of PTF e.V.'s major achievements during 2018 has been, following a competitive bid, the 84.600 Euro grant contract award by the *European Investment Bank (EIB)* for the preparation of two *Guidance Notes on Stakeholder Engagement*. The study is being prepared by John Clark and Marie-Carin von Gumpenberg and is scheduled to be finalized by April 2019. The award is in no small part due to PTF e.V. having presented itself since 2016 to EIB's Civil Society Unit as a CSO with experience

and competence in stakeholder engagement and third-party monitoring.

Building upon PTF e.V.'s successful interaction with *HELVETAS* under the Myanmar PEACE program, the PTF e.V. chairman held discussions with *HELVETAS* management in Zurich and Berne in December 2018 to explore opportunities in further cooperation in Myanmar, Nepal and Bhutan as well as other countries of common interest.

Based on the example of the Ukraine „pilot“ program, and in cooperation with a well-established Albanian CSO, a concept note for a *CSO capacity building Project to monitor public procurement in Albania* was drawn up.

One key *lesson* learned during 2018 was that PTF/PTF e.V. will need to contact upfront not just headquarter but even more important country offices/delegations of the EU, bilateral donors, private foundations as well as major national and international CSOs when exploring funding opportunities for programs of interest to PTF/PTF e.V. Most calls for proposal are issued by local offices rather than respective headquarters. First such contacts have been established.



Our Outcomes

The changes and benefits that result from our activities in 2018

Reform debate within the PTF family continued | The 2018 annual membership meeting built on the PTF e.V. 2017 membership meeting which had launched a reflection process on the future of PTF e.V. and for that matter for the entire PTF family. The 2018 PTF e.V. annual membership meeting further deepened said process. It benefitted from the presence of the PTF President who reported on decisions reached in Washington DC concerning the focus on *marketable PTF products*, taking advantage of existing *PTF skills*.

Role model projects promoted worldwide | *CSO capacity building in monitoring public procurement*, based on experience gained in Ukraine has become a PTF/PTF e.V. *flagship program* which is being used to develop similar programs in different parts of the world. This experience figures prominently on the PTF – www.ptfund.org – as well as the PTF e.V. – www-ptfeurope.org – websites.

Track record further built up | Experience gained under the *Partners in Empowerment (PiE)*, the *Myanmar Promoting Equitable, Accountable Civic Engagement (PEACE)* as well as the *Ukraine CSO Capacity Building to Monitor Public Procurement Programs* are laying the foundation for establishing PTF e.V.'s track record which is constantly expanded through PTF e.V. engagement in additional activities and programs.



Our Outcomes

The changes and benefits that result from our activities in 2018

Integrated in an outstanding anticorruption network | PTF and PTF e.V. are increasingly presenting themselves as being part of the *one PTF family* which is guided by the PTF/PTF e.V. mission statement and the Memorandum of Understanding between them.

Visibility increased | PTF e.V., with the permanent support of its parent organization PTF, made great efforts to establish its reputation as credible CSO engaged in anti-corruption, good governance and rule of law programs in the wider EU region.

The PTF e.V. chairperson and advisors participated in conferences and meetings with various representatives of the European Commission (EC), European Investment Bank (EIB), the European Bank for Reconstruction and Development (EBRD), the Organization for Economic Cooperation and Development (OECD) and the International Chamber of Commerce (ICC).

New members recruited | We continued to pro-actively recruit several outstanding anticorruption experts for PTF e.V., including one based in Ukraine to support the CSO Capacity Building to Monitor Public Procurement program. The current membership stands at 32.



What we achieved in 2018

Fresh impetus through new activities and strategic development



Hady Fink | Board Member

2018 was a very active year in many respects: we have expanded our efforts in different ways: our membership base has grown, we started new projects, increased our outreach through the annual membership meeting in Berlin and participation in other events, a country representative for Ukraine has been designated, and our new website was launched (www.ptfeurope.org). All of which are already described in this report.

On a more fundamental level, we have been working on developing PTF's future direction in form of a business model that meets current and future challenges of financing and sustainability. Frequent consultations with PTF Washington, the participation of the PTF President in our meeting in Berlin as well as ongoing internal discussions have been fruitful and encouraging.

In summary, 2018 was a year that has given us fresh impetus on many different fronts – which we hope to carry over and work on in 2019.



Our Plans for 2019 and beyond

Toolboxes for public procurement monitoring and citizen engagement further developed | PTF e.V. aims to build upon lessons learned under the “Partners in Empowerment” program in Eastern Europe; the experience gained under the PEACE program in Myanmar; the Ukraine CSO capacity building to monitor public procurement program and the EIB consultancy on drafting Guidance Notes on Stakeholder Engagement. Overall aim is to further develop existing toolboxes to be offered to potential donors.

Subcontracts and grants won | PTF e.V., with the support of PTF and in cooperation with like-minded CSOs, aims at winning (sub)-contracts and grants from the EU and other European donors, and actively participate in anti-corruption projects.

Networks deepened | PTF e.V. aims to continue to promote cooperation with existing anti-corruption network partners and identify further such partnerships. One of the key focus areas will be CSO capacity building in monitoring public procurement. An ongoing PTF program in Ukraine, supported with a grant from the European Bank for Reconstruction and Development (EBRD) will serve as a *model* for such PTF e.V. program

CSOs supported | PTF e.V. aims to continue building up the capacities and competences of local partner CSOs as it does with HELVETAS within the PEACE Program in Myanmar.



Our Members

By the end of 2018, it had a stable membership of about 30 persons, mixing former World Bank staff, CSO representatives and younger members with substantial background in governance, compliance and anti-corruption matters around the world.



Our Organizational Structure

PTF e.V. has a volunteer board of five members under the chairmanship of Franz Kaps, a former World Bank official residing in Munich.

Chairperson

Franz Kaps

Governing Board

Lars Jeurling (Deputy), Mariette van Beek, Matthias Einmahl, Hady Fink



Our Core Team

Franz Kaps | Chairperson

Franz retired from the World Bank in May 2007 as a Special Representative for Southeast Europe, Manager of the Joint European Commission-World Bank Office for Southeast Europe, and the Europe and Central Asia Region Senior Partnership Adviser. Prior to this, Franz held several senior assignments in the World Bank's Africa Region, including serving as Resident Representative in Dakar Senegal, as well as operational assignments in Central America, Egypt and Yugoslavia. Franz joined PTF as an Advisor in 2010. In October 2013, he was elected Chairman of the PTF e.V.

Lars Jeurling | Board Member | Deputy Chairperson

Lars Jeurling has been an adviser to the Partnership for Transparency Fund since 2004, working mostly on Eastern Europe and the Former Soviet Union. Lars worked for nearly 30 years at the World Bank in different positions and in different parts of the world, such as Latin America, Indonesia and, since 1991, in the former Soviet Union. Lars' field was infrastructure - an experience he is now drawing on to implement a program supported by EBRD to train and support CSOs in procurement monitoring in Ukraine with follow-ups planned in other countries. Lars sees the PTF e.V.'s mission as raising European funding for PTF as a whole and to identify and promote projects supported by PTF in Europe and working towards an effective cooperation of advisers in PTF and PTF e.V.

Matthias Einmahl | Board Member | Treasurer and Legal Adviser

Matthias Einmahl is currently teaching as a Professor for public procurement and civil law at the University for Public Administration for the state of North Rhine-Westphalia in Cologne. Before that he worked as a Judge at the Court for the city and county of Halle/Saale. Matthias studied Law at the Universities of Freiburg and Konstanz in Germany and holds a PhD from the University of Hamburg. Matthias is treasurer and advises PTF e.V. in legal matters.



Our Core Team

Hady Fink | Board Member

Hady is a German national, currently working as Manager Compliance Monitoring for Qatari Diar, a real estate investment fund of the State of Qatar. He has 15 years of experience in corruption, governance and compliance related matters. Hady holds a PhD (Dr. phil.) in Intercultural Studies, as well as Master degrees in Economics (Diplom-Volkswirt) and Intercultural Studies (Diplom-Kulturwirt), all from Passau University in Germany. For PTF e.V., he acts as webmaster and contributes to the overall management of the organization's activities.

Mariette van Beek | Board Member

After law studies in the Netherlands, England and the USA, Mariette van Beek worked as a lawyer, including in the World Bank's Legal Department. She subsequently worked as a procurement advisor in numerous countries. She has over thirty years of experience in legal systems of countries in transition, in program design, procurement systems operation, project implementation and contract audit. Mariette joined PTF e.V. in 2014, among other, as a procurement specialist.

Marie-Carin von Gumpenberg | Advisor

Marie-Carin holds a PhD in political sciences and is a certified compliance officer. For 10 years she worked for the Organization for Security and Co-operation in Europe (OSCE) with duty stations in Kyrgyzstan, Uzbekistan, Georgia and Northern Macedonia. Marie-Carin has published several books on Central Asia and the Caucasus. She is one of the founding members of PTF e.V. As such she has been supporting PTF e.V. primarily in strategic planning and financial reporting. In 2018/2019 she co-authored the EIB Guidance Notes on Stakeholder Engagement – a consultancy won by PTF e.V.



Our Finances I

Revenues | In 2018, PTF e.V. received the bulk of its revenues from a PTF grant, donations as well as PTF e.V. membership fees. These funds secured PTF e.V. administrative and project costs. Besides, PTF e.V. administered grants from Helvetas for the PEACE program and from the EIB for the consultancy to provide Guidance on Stakeholder Engagement.

Expenditures | Roughly 3/4 of 2018 PTF e.V. core expenditures were dedicated to cover project activities and roughly 1/4 to administrative cost, including for book keeping and tax advisory services. The overwhelming amount of expenditures went to cover the expenses of the PEACE and EIB projects.

Revenues	Expenditures
Support to PTF e.V.	PTF e.V.
4,190 € PTF grant to PTF e.V.	6,013 € Project costs
575 € Membership fees	1,362 € Administrative costs
4,200 € Donations	
Project I: PEACE	Project I: PEACE
42.022 € from Helvetas Germany	54,681 €
7,438 € from PTF Washington	
Project II: Stakeholder Engagement	Project II: Stakeholder Engagement
16.920 € from EIB	10,231 €
Total 67,905 €	Total 72,288 €



Our Finances II

- (i) The “Promoting Equitable, Accountable Civic Engagement in Myanmar (PEACE)” Program** | In 2018, PTF e.V., as a co-applicant of the EU funded PEACE program, received three instalments from the lead agency Helvetas Germany and one instalment from PTF. The entire amount had been used to cover advisory services by PTF e.V. advisors in accordance with the terms of reference and on the basis of individual consultant contracts concluded with PTF e.V. Most PTF e.V. advisors engaged under PEACE donated their fees to PTF to support its budget.



EIB SOCIAL AND ENVIRONMENTAL STANDARDS

Guidance Note for
Standard 10 on
**Stakeholder Engagement
in EIB Operations**

- (ii) Consultancy EIB Guidance on Stakeholder Engagement** | In September 2018, PTF e.V. was awarded the tender to write two Guidance Notes for EIB on Stakeholder Engagement: one for promoters, i.e. project implementers, and one for EIB staff. Funds received from EIB in 2018 were primarily intended to cover administrative and travel costs as well as consultancy fees.



Our Finances III

Advisors' Donations

Most PTF e.V. advisors have committed themselves to donate their fees from PTF e.V. implemented programs to PTF as part of the annual World Bank supported Community Connection Campaign. Under said program, the World Bank matches such donations dollar for dollar. Other PTF advisors donate fees under programs funded by other donors. Together with direct donations to PTF by members and friends, PTF managed to generate about USD 340,000 in 2018. This makes it possible for PTF to provide, among other, the annual grants to PTF e.V. as well as to come up with the required co-funding needs for PEACE and other EU funded programs.

Our special thanks go to the PTF e.V. members for their generous donations.

The Board says „Thank you“!





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Support Us

Donate your time | Are you interested in contributing to PTF e.V. as a member? Are you looking for ways how to contribute to transparency, improved governance and reduced corruption? Do you want to join an innovative, growing, member-driven organization? Then donate your time to PTF e.V.! We are looking for support in one of the following areas:

- Procurement monitoring, stakeholder engagement, anticorruption
- Networking
- Fund raising activities
- Project design, implementation and monitoring
- Project/program evaluation

Donate funding | Your contribution for PTF e.V. can be a first step of your commitment against corruption. You may make a single or a regular donation or by topics/countries. Donations can be set off against tax liability in Germany.

Any questions on PTF e.V.'s activities? | Feel free contact our chairperson Franz Kaps at +49-171-1403184 or f.kaps@ptfund.org



PARTNERSHIP FOR TRANSPARENCY FUND

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Imprint | Content: Franz Kaps / Marie-Carin von Gumpfenberg | Concept and Design: Marie-Carin von Gumpfenberg

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